

GRADUATE SCHOOL
of Management
and Technology

**FALL 2011
SCHEDULE
OF CLASSES**

TABLE OF CONTENTS

- 1 **Fall Highlights**
- 2 **Important Dates**
- 3 **Helpful Information**
- 4 **Graduate Programs**
- 6 **Tuition Information**
- 8 **Course Schedule**
- 18 **Contact Information**
- 21 **Registration Instructions and Form**

Welcome from the Dean



Fall is usually the time when the Graduate School of Management and Technology introduces its new programs, and this fall's schedule of classes is no exception.

On the next page you'll find an article about the addition of the emergency management specialization to the Master of International Management (MIM) program. The rationale and timing for this specialization couldn't be better. I'd also like to recognize the high caliber of the many industry experts who helped shape the new curriculum, including two of our own faculty members. Program director Robert

Jerome's background includes study in international relations at the University of Geneva, Switzerland, home of the International Red Cross, the U.N. High Commissioner for Refugees, and other NGOs that are regularly involved in disaster relief efforts around the world. Irmak Renda-Tanali, emergency management program director, is also executive editor of the nationally-recognized *Journal of Homeland Security and Emergency Management*, the primary source of new, peer-reviewed research and information in these critical fields.

In addition to the new MIM specialization, a new one-year MBA program and a new certificate program in Biosecurity and Biodefense are being added to the graduate offerings. More information on these is available online at www.umuc.edu/grad. I urge you to make the most of the program options UMUC offers, and above all, keep moving ahead toward your educational goals.

Sincerely,

A handwritten signature in dark ink that reads "Michael S. Frank". The signature is fluid and cursive, written on a light-colored background.

Senior Vice President, Academic Programs, and Dean,
Graduate School of Management and Technology
E-mail: graddean@umuc.edu

POLICY STATEMENT

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FALL HIGHLIGHTS

EMERGENCY MANAGEMENT SPECIALIZATION ADDED TO MIM PROGRAM

Starting this session, the Master of International Management (MIM) program will offer a new specialization in emergency management. Designed to help fill a growing need for managers qualified to deal with disasters and emergencies with international ramifications, this specialization expands UMUC's existing emergency management curriculum to include more international content and a global perspective.

Today's news constantly reminds us that societies around the world are becoming more vulnerable to natural and man-made disasters—the Japanese tsunami and resulting nuclear crisis, the Gulf oil spill, the earthquake in Haiti—requiring emergency specialists in operational sectors such as communications, shelter, food, infrastructure, health, logistics, and finance, all within an international context.

"Many disasters are borderless. Even purely domestic disasters require coordinated international relief efforts, so the marriage of international management and emergency management is a potent combination that will make for more effective disaster relief managers," said Robert Jerome, PhD, MIM program director and collegiate professor. "For example, you can't just leap into Haiti and be effective without some understanding of Haitian culture and how other assisting countries approach these issues."

"The specialization courses have references to international aid organizations and comparative government emergency management practices," said Irmak Renda-Tanali, DSc, program director for emergency management. "Career opportunities include a wide range of leadership positions in government agencies, nonprofit humanitarian organizations, and private firms with international operations."



MBA PROGRAM CONTINUES TO WIN RECOGNITION FOR QUALITY

UMUC's award-winning Master of Business Administration (MBA) program has garnered another accolade from the academic community, this time from the prestigious United States Distance Learning Association (USDLA), which honored the MBA program with its Best Practices in Distance Learning Programming—Silver award for 2011.

Founded in 1987, the USDLA was the first nonprofit association in the United States to support distance learning research and development. Today the association represents more than 20,000 members, including major nonprofit and for-profit educational institutions, technology companies, and research organizations.

In 2010, UMUC's MBA was voted Outstanding eLearning Program by the Instructional Technology Council, which cited the program for its course development, innovation, student services, faculty development, and use of tools and software for teaching and learning at a distance. The MBA program also won the award for Distance Program of the Year for 2009 from the Maryland Distance Learning Association.

IMPORTANT DATES

Visit www.umuc.edu/calendar for up-to-date information. Check www.umuc.edu/weather for class cancellations in inclement weather or other emergency situations. See inside back cover or visit www.umuc.edu/locate for UMUC course and service locations and phone numbers.

SESSION DATES FOR CREDIT COURSES

FALL 2011

Standard (on-site)	September 6– November 27
Online session 1	September 6– November 27
Online session 2*	September 26– December 18
MBA session	October 5– December 13
CMBA (one-year MBA) session 1	August 22– September 25
CMBA session 2	October 3– November 6
CMBA session 3	November 14– December 18
CMBA practicum	October 3– December 18
Doctoral session	September 12– December 12
Executive session	October 5– December 13

SESSION DATES FOR NONCREDIT COURSES

UCSP 601

September 6–November 27
September 26–December 18

UCSP 611

August 22–September 25
September 6–October 9
September 26–October 30
November 7–December 11

UCSP 620, 621, AND 630

September 6–October 31

FALL 2011 REGISTRATION DATES

ONLINE AND ON-SITE REGISTRATION

May 1–first day of class

Go to MyUMUC (<https://my.umuc.edu>) at any time.

On-site registration is available during regular office hours at the following locations:

- Dorsey Station
- Largo
- Shady Grove
- Waldorf Center for Higher Education

Note: Golden ID students must register on-site the week before classes begin.

WITHDRAWAL DEADLINE

When 65 percent of the session has ended (specific dates are available online at www.umuc.edu/withdrawals)

OFFICES CLOSED

September 5
November 24–25

DIPLOMA AND CERTIFICATE APPLICATION DEADLINES

For December 2011	October 1
For May 2012	February 15
For August 2012	June 15

FINANCIAL AID DEADLINE

For fall 2011	June 1
For spring 2012	November 1
For summer 2012	April 1

COMMENCEMENT

May 12, 2012

* Only first courses in a limited number of programs will be available in online session 2.

HELPFUL INFORMATION

On your path to a graduate degree or certificate, UMUC is with you every step of the way. Below, find the support you need to help you succeed throughout your program.

Your First Stop

MyUMUC Portal

Register for courses, pay tuition, apply for financial aid, and much more through the MyUMUC student portal, available at <https://my.umuc.edu>. For details, visit the MyUMUC Student Information Center at www.umuc.edu/myumuc.

Student Services

Academic Advising

UMUC graduate advising can help you stay on track during your program. Contact a graduate advisor by phone (see contact information, p. 16) or send an e-mail to gradinfo@umuc.edu. In-person advising is available at Dorsey Station, Largo, and Shady Grove. Visit www.umuc.edu/locate or see p. 18 for site information.

Career Services

Career planning assistance and resources for job searching, résumé writing, and many other services, plus job listings are available through Career Services at www.umuc.edu/careerservices. For more information and assistance, call **800-888-UMUC, ext. 2-2720**.

Computer Labs

If you are a UMUC student with a current ID, you have access to computer labs at Arundel Mills, Dorsey Station, Hagerstown, Largo, Shady Grove, and the Waldorf Center. Call the individual site for lab hours. For phone numbers, see inside back cover or visit www.umuc.edu/locate. More

information on computing facilities is available at www.umuc.edu/computerlabs.

Financial Aid and Payment Options

Learn about financial aid options and apply at www.umuc.edu/financialaid. For assistance, call **800-888-UMUC** or send an e-mail to gradfinaid@umuc.edu. To find out about the convenient monthly installment payment plan and explore other options, such as employer-provided tuition assistance, visit www.umuc.edu/payoptions.

Students with Disabilities

If you require any special accommodations because of a temporary or permanent disability, contact Disability Services four to six weeks prior to the start of each session at **800-888-UMUC, ext. 2-2287** (or **240-684-2277** TTY), or disabilityservices@umuc.edu.

Students in the Military

UMUC offers special tuition benefits, financial support, and other programs for active-duty military servicemembers and their spouses, regardless of residency (see military.umuc.edu). To learn about scholarships available to military students and spouses and to apply, visit military.umuc.edu/scholarships.

Veteran Students

Information about U.S. Department of Veterans Affairs educational benefits is available at military.umuc.edu/vabenefits. For assistance, e-mail veterans@umuc.edu or call **800-939-UMUC (8682)**.

Textbooks

Textbooks and course materials may be purchased through MBS Direct. Visit www.umuc.edu/textbooks for details about ordering online or in person. To order textbooks by phone, call MBS Direct at **800-325-3252**.

Academic Resources

Library Services

Extensive library resources and services are available online, 24 hours a day, seven days a week. You can also receive librarian assistance in person, via instant messaging, or by phone (at **800-888-UMUC, ext. 2-2020**) during regular office hours or by e-mail (at library@umuc.edu) or online chat 24 hours a day. Visit www.umuc.edu/library for a complete list of library services.

Technical Requirements for Online Courses

UMUC online graduate courses require a minimum level of computer hardware and software. To view the full list of minimum technical requirements, visit www.umuc.edu/gradtech. For WebTycho assistance, call **888-360-UMUC (8682)** or visit support.umuc.edu.

Writing Assistance

Receive feedback on your writing assignments from expert advisors and use online writing and research resources through the Effective Writing Center. Visit the Effective Writing Center online at www.umuc.edu/ewc or send an e-mail to writing-center@umuc.edu.

GRADUATE PROGRAMS

UMUC's graduate programs are career-focused and combine theory with practice. Almost all are offered online, so that busy adults can earn credit from anywhere in the world.

DOCTORAL PROGRAM

Doctor of Management*

Doctor of Management in community college policy and administration*○

MASTER'S DEGREE PROGRAMS

Master of Arts in Teaching*

Master of Business Administration

Master of Business Administration—one-year program

Master of Distance Education and E-Learning

- Distance education policy and management
- Distance education teaching and training
- Distance education technology

Master of Education in instructional technology

Master of International Management

- International emergency management
- International enterprise management
- International financial management
- International marketing management

Master of Science in accounting and financial management

Master of Science in accounting and information systems

Master of Science in biotechnology

- Bioinformatics
- Biosecurity and biodefense
- Biotechnology management

Master of Science in cybersecurity

Master of Science in cybersecurity policy

Master of Science in environmental management

Master of Science in financial management and information systems

Master of Science in health administration informatics

Master of Science in health care administration

Master of Science in information technology

- Database systems technology
- Homeland security management
- Informatics
- Information assurance
- Project management
- Software engineering
- Telecommunications management

Master of Science in management

- Accounting
- Acquisition and supply chain management
- Criminal justice management
- Emergency management
- Financial management
- Health care administration
- Homeland security management
- Human resource management
- Information systems and services
- Intelligence management
- Interdisciplinary studies in management
- Marketing
- Nonprofit and association management
- Project management
- Public relations

Master of Science in technology management

- Emergency management
- Homeland security management
- Information systems and services
- Project management

DUAL DEGREE PROGRAMS

Either degree may be earned first:

MASTER OF BUSINESS ADMINISTRATION WITH

Master of Distance Education and E-Learning

Master of International Management

Master of Science in biotechnology

Master of Science in cybersecurity policy

Master of Science in environmental management

Master of Science in financial management and information systems

Master of Science in health care administration

Master of Science in information technology

Master of Science in management

Master of Science in technology management

OTHER DUAL DEGREE COMBINATIONS

Master of Distance Education and E-Learning/ Master of Science in management

Master of Distance Education and E-Learning/ Master of Science in technology management

Master of Education in instructional technology/Master of Distance Education and E-Learning

* Offered online with mandatory residencies or course meetings.

○ Not available to Maryland residents.

Master of Science in accounting and financial management/Master of Science in financial management and information systems

Master of Science in accounting and information systems/Master of Science in accounting and financial management

Degrees must be earned in order listed:

Master of Arts in Teaching/Master of Education in instructional technology

Master of Science in cybersecurity/Master of Business Administration

Master of Science in information technology/Master of Science in cybersecurity policy

TEACHER EDUCATION PROGRAM (NONDEGREE)

**Teacher Education Reading Strand:
Reading Courses in Elementary and
Secondary Education**

CERTIFICATE PROGRAMS ❖

Accounting

Accounting and Information Systems

Acquisition and Supply Chain Management

Bioinformatics

Biosecurity and Biodefense *

Biotechnology Management

Criminal Justice Management

Cybersecurity Policy

Cybersecurity Technology

Database Systems Technology

**Distance Education, Globalization, and
Development**

E-Learning and Instructional Systems Design □

Environmental Management

Financial Management in Organizations

Foundations of Cybersecurity

**Foundations of Distance Education and
E-Learning**

Foundations of Human Resource Management

Foundations of Information Technology

Health Care Administration

Homeland Security Management

Informatics

Information Assurance

Instructional Technology Integration

Integrated Direct Marketing

Intelligence Management

International Marketing

International Trade

Leadership and Management

**Leadership and Management in Distance
Education and E-Learning**

**Library and Intellectual Property in Distance
Education and E-Learning**

Nonprofit and Association Financial Management

**Policy and Management in Distance Education
and E-Learning**

Project Management

Public Relations

Software Engineering

Systems Analysis

Teaching and Training at a Distance

Technology in Distance Education and E-Learning

Telecommunications Management

EXECUTIVE CERTIFICATE PROGRAM

Chief Information Officer

National Leadership Institute

The National Leadership Institute (NLI) at UMUC provides programs that develop the leadership skills and abilities of career-focused managers and executives. Programs are noncredit and short-term and are designed for mid- to senior-level managers from the corporate, nonprofit, and government sectors who wish to make a positive and meaningful transformation in their professional and personal lives. Participants receive a comprehensive assessment of their leadership skills and perspectives, learn how their behavior affects others, engage in experiential exercises that demonstrate leadership behaviors, and leave the program with a workable leadership development plan.

NLI is a network associate of the Center for Creative Leadership (CCL), recognized worldwide as the preeminent organization devoted to leadership training and research.

NLI's wide range of leadership development programs include

- The Leadership Development Program (LDP)®
- Maximizing Your Leadership Potential
- Online Leadership Assessment Program (OLAP)®
- Negotiating Conflict Program
- Conflict Dynamics Profile® Certification Class
- Leadership workshops
- Executive coaching packages
- Custom-designed programs and workshops

More information may be obtained by calling the business development office at 240-684-2320, or by sending e-mail to nli@umuc.edu. Schedule, registration, and pricing information is also available online at www.umuc.edu/nli. NLI is on the GSA/MOBIS Schedule (GS#10F-0357N); please call 240-684-2320 before registering.

❖ More information about certificates, including gainful employment disclosures, is available at www.umuc.edu/grad/gradcertificates/index.cfm.

* Available spring 2012.

□ Offered with University of Maryland, Baltimore County.

TUITION INFORMATION

One of the key values that drives UMUC is affordability. Not only does UMUC make sure that the tuition rates listed below are competitive, the university also helps you find ways to afford the cost of your education.

Tuition rates are subject to the approval of the University System of Maryland (USM) Board of Regents. They may be changed, or other charges may be included, as a result of the Board of Regents decisions.

Notwithstanding any other provision of this or any other university publication, the university reserves the right to make changes in tuition, fees, and other charges at any time such changes are deemed necessary by the university or the USM Board of Regents.

Tuition and Fees

Due at Time of Registration

All tuition and fees are due at the time of registration, unless you

1. Applied for financial aid to cover tuition and fees for this session;
2. Enrolled in UMUC's interest-free monthly payment plan (to find out more, visit www.umuc.edu/payoptions); or
3. Provide confirmation that you will receive employer-provided tuition assistance

If you register by

Registration Method	Payment Due Date
Online via MyUMUC	Payment is due with registration or must be submitted by mail the day of registration
Mail, fax, or in person	Payment must accompany your registration

Payment is expected by the due date. If UMUC has not received your payment in full, your registration may be canceled.

Note: Not paying for a course does not relieve you of your financial obligation to the university.

Mandatory Technology Fee

A technology fee of \$13 per credit is charged at the time of registration to improve the institutional information technology infrastructure and help fund technological advancements and tools to enhance the student experience. The fee is capped at \$312 per year (which runs summer/fall/spring). See Additional Fees for details.

AVAILABLE METHODS OF PAYMENT

UMUC offers a variety of payment options. Payments may be made via

1. Credit card—American Express, Discover, MasterCard, and Visa payments can be made online at <https://my.umuc.edu> or by phone at 800-888-UMUC
2. Money order
3. Check—made payable to University of Maryland University College
4. Electronic check—payments can be deducted directly from your checking account via <https://my.umuc.edu>
5. Cash (in person at Largo only)

Registration payments—whether made by cash, check, money order, or credit card—are final and may not be replaced by any type of tuition assistance. The tuition and fees listed are those in effect at the time of publication, but are subject to change.

Graduate Tuition per Credit

STANDARD GRADUATE COURSES

Maryland residents	\$458
Nonresidents	\$659
Active-duty military and spouses*	\$458

MBA AND CYBERSECURITY COURSES

(regardless of residency)	\$694
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Note: AMBA 600 is \$694 for the class, not per credit.

DOCTOR OF MANAGEMENT

DM courses (regardless of residency)	\$1,087
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Note: DMGT 600 is \$1,087 for the class, not per credit. Golden ID benefits may not be applied to GMBA or MBA courses or to 800-level courses for the Doctor of Management.

GRADUATE TUITION PER PROGRAM FOR EXECUTIVE PROGRAMS

Note: Tuition for graduate Executive Programs generally includes the cost of tuition, books, library skills course, and instructional materials. Neither tuition remission for USM employees nor Golden ID benefits may be used for Executive Programs.

CERTIFICATE FOR CHIEF INFORMATION OFFICERS (CIO) (FOUR COURSES)	\$28,344
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Tuition is payable on the following schedule:
\$7,086 before each seminar**

* Active-duty military personnel and their spouses, those in the Selected Reserve, members of National Guard units, and some dependent children of active-duty military personnel are eligible for the military rate. Members of the other two uniformed services (the Public Health Service and the National Oceanic and Atmospheric Administration) and their spouses and some dependent children are also included under the military rate. In addition, some veterans who attended secondary school in Maryland are also eligible for the Maryland resident tuition rate. View the residency policy at www.usmd.edu/regents/bylaws/SectionVIII/VIII270.html.

** An additional deposit of \$500 is required after applications are accepted to reserve a place in the class. The first full tuition payment is due before the start of Seminar I.

GRADUATE TUITION PER NONCREDIT COURSE

UCSP 601 Graduate Writing Basics	\$225
UCSP 611 Introduction to Graduate Library Research Skills	\$75
UCSP 620 Financial Accounting	\$225
UCSP 621 Economics	\$225
UCSP 630 Introduction to Research Methods	\$225

Note: Financial aid, Golden ID benefits, and USM remission of fees may not be applied to noncredit courses.

Additional Fees

APPLICATION (NONREFUNDABLE)

Doctor of Management	\$100
All other graduate programs	\$50

DIPLOMA APPLICATION (NONREFUNDABLE)

For both degrees and certificates	\$50
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TECHNOLOGY FEE ♦

Per credit for credit courses (capped at \$312 per year)	\$13
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TRANSCRIPTS	\$10
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RETURNED CHECKS	\$30
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Note: In accordance with UMUC and the Board of Regents, all students who fail to pay charges incurred with UMUC will be transferred to the State Central Collection Unit. Additionally, UMUC has received authorization from the Board of Regents to charge students' delinquent accounts a 17 percent collection fee and/or all attorney and court costs incurred by the university. Once a past due balance with UMUC has been transferred to the State Central Collection Unit, students' information will be forwarded to the credit bureau.

Requests for services (e.g., transcripts, diplomas, commencement arrangements, transfer credit review) may be denied until all debts are paid in full. All graduate students are required to pay graduate tuition for all graduate courses in which they are enrolled.

Payment Options

Monthly Tuition Payment Plan

UMUC offers an interest-free, monthly tuition-payment plan administered by Sallie Mae. The plan allows you to spread all or part of your tuition bills into monthly installments on a session basis, thus providing greater financial flexibility. All UMUC students are eligible to participate in the payment plan, regardless of financial need. More information may be found online at www.umuc.edu/paymentoptions/one.shtml or by calling 800-635-0120.

Other Payment Options

Find detailed information about other payment options at the following Web pages.

EMPLOYER-PROVIDED ASSISTANCE

www.umuc.edu/payoptions

FINANCIAL AID AWARDS

www.umuc.edu/financialaid

VETERANS BENEFITS

military.umuc.edu/vabenefits

Refund Policy

The official date used to determine a refund is the date of the drop transaction, the date the withdrawal form is filed at the Information Desk at the UMUC Academic Center at Largo or the postmarked date on a written request. The official date for federal financial aid recipients is the last date of class attendance as determined by federal regulations.

Withdrawals and Financial Aid

Financial aid awards may be canceled or reduced for financial aid recipients who withdraw from classes. Financial aid recipients should check with a financial aid advisor when withdrawing from a course to determine the impact on their awards.

Additional information on refunds is available online at www.umuc.edu/refundpolicy.

Refund for Course Cancellations

The university refunds 100 percent of tuition and technology fees for courses canceled by the university. The application fee is non-refundable, even when a course is canceled. Fees for noncredit classes are not refundable.

Note: Technology fees may be refunded to military students only proportionate to the percentage of tuition refunded.

For credit classes in sessions lasting ten weeks or longer, tuition is refunded as follows:

100%	Withdrawal before the class start date
75%	Withdrawal 1–13 calendar days after a class starts
50%	Withdrawal 14–20 calendar days after a class starts
0%	Withdrawal 21 or more calendar days after a class starts

For credit classes in sessions lasting five to nine weeks, tuition is refunded as follows:

100%	Withdrawal before the class start date
75%	Withdrawal 1–6 calendar days after a class starts
50%	Withdrawal 7–10 calendar days after a class starts
0%	Withdrawal 11 or more calendar days after a class starts

Students who withdraw on the first day of class are not eligible for a 100 percent refund. *Please note:* This policy applies only to students not receiving federal financial aid.

Federal Return of Funds Policy

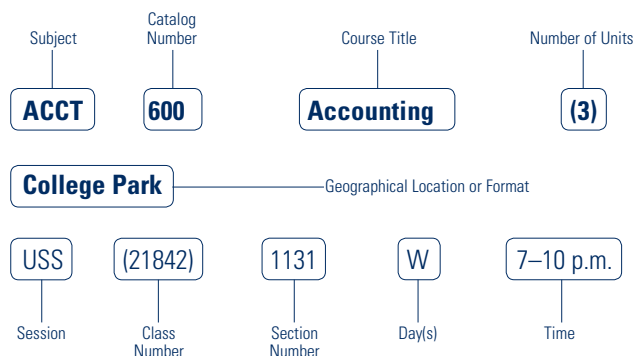
If you are receiving federal financial aid, you must follow the university's withdrawal procedures outlined in the graduate catalog. The federal return of funds policy may also be found at www.umuc.edu/financialaid. For additional information, contact the Financial Aid Office by phone at 800-888-UMUC, ext. 7510, or by e-mail at gradfinaid@umuc.edu.

♦ Technology fee does not apply to MBA, MS in cybersecurity or cybersecurity policy, DM, and Executive Program courses.

COURSE SCHEDULE

In this section you will find graduate courses offered during the fall 2011 session. Courses are organized in alphanumeric order by subject.

KEY TO COURSE LISTINGS



Key to Sessions

Standard on-site session.....	USS
Grad online session 1	G01, CC1
Grad online session 2	G02
MBA session	MBA
Executive session 1	UX1
Doctoral session	UDM
Grad intensive format sessions.....	GU1, GU2, GU3, GU4
One-year MBA sessions	CM1, CM2, CM3, CP1

First Courses for Your Program

To determine which course you should take first, go to www.umuc.edu/catalog and see the course requirements for your program. The noncredit course UCSP 611 Introduction to Graduate Library Research Skills is required for all UMUC graduate students within the first 6 credits of graduate study. The 3-credit elective COMM 600 Academic Writing for Graduate Students is also recommended near the beginning of your program.

Noncredit Courses

Several noncredit courses are available to help you build valuable skills so you can complete your graduate program successfully. See the complete list of noncredit courses online at www.umuc.edu/grad/noncred.

Dual Degree Programs

Students must complete the first degree before beginning coursework on a second degree. Requirements for the second degree are specified in the graduate catalog and online at www.umuc.edu/programs/_grad_dual.shtml.

Mandatory Course Evaluations

UMUC uses student feedback to make decisions about future courses. The online evaluation is required to ensure complete information from every student—your input is vital. The evaluation notice will appear on class screens when about 75 percent of the session has been completed. You will have approximately one week to complete the evaluation until access to the Class Menu will be locked. After you complete the evaluation, access to the Class Menu will resume.

FALL 2011 COURSES

ACCT

ACCT 608 Fraud Examination and Accounting Ethics (3)

Online

G01 (82504) 9040

ACCT 610 Financial Accounting (3)

Online

G01 (82507) 9040
G02 (82521) 9080

ACCT 611 Management Accounting (3)

Online

G01 (82512) 9040

ACCT 612 Auditing Process (3)

Online

G01 (82513) 9040

ACCT 613 Federal Income Taxation (3)

Online

G01 (82515) 9040

ACCT 614 Accounting Information Systems (3)

Online

G01 (82516) 9040

ACCT 665 Selected Topics in Accounting: Combined Entities, Multinational, Government, and Nonprofit Accounting (3)

Online

GO1 (82520) 9040

AMBA

AMBA 600 MBA Fundamentals (3)

Online

MBA (82262) 9040

Adelphi/Online Hybrid *

MBA (82313) 1141 Th 6:30–9:30 p.m.
MBA (82314) 1142 Th 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA (82329) 7621 Tu 6:30–9:30 p.m.

AMBA 610 The Manager in Organizations and Society (6)

Online

MBA (82273) 9040

Adelphi/Online Hybrid *

MBA (82316) 1131 W 6:30–9:30 p.m.
MBA (82821) 1132 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA (82315) 7621 Tu 6:30–9:30 p.m.

AMBA 620 Managing People and Groups in the Global Workplace (6)

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047

Adelphi/Online Hybrid *

MBA 1131 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7621 Tu 6:30–9:30 p.m.

AMBA 630 The Economics of Management Decisions (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047

Adelphi/Online Hybrid *

MBA 1132 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7642 Th 6:30–9:30 p.m.

AMBA 640 Managing Projects, Operations, and Information Systems (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047
MBA 9048
MBA 9049
MBA 9050
MBA 9051

Adelphi/Online Hybrid *

MBA 1131 W 6:30–9:30 p.m.
MBA 1132 W 6:30–9:30 p.m.
MBA 1133 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7641 Th 6:30–9:30 p.m.

AMBA 650 Marketing Management and Innovation (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047

Adelphi/Online Hybrid *

MBA 1136 W 6:30–9:30 p.m.
MBA 1137 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7642 Th 6:30–9:30 p.m.

AMBA 660 Managing Global Business (6) ▼

Online

MBA 9040
MBA 9041
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047

Adelphi/Online Hybrid *

MBA 1135 W 6:30–9:30 p.m.
MBA 1136 W 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7642 Th 6:30–9:30 p.m.

AMBA 670 Managing Strategy in the Global Marketplace (6) ▼

Online

MBA 9040
MBA 9042
MBA 9043
MBA 9044
MBA 9045
MBA 9046
MBA 9047
MBA 9048

Adelphi/Online Hybrid *

MBA 1121 Tu 6:30–9:30 p.m.
MBA 1122 Tu 6:30–9:30 p.m.

Dorsey Station/Online Hybrid *

MBA 7632 W 6:30–9:30 p.m.

ASCM

ASCM 626 Purchasing and Materials Management (3)

Online

GO1 (82534) 9040

ASCM 627 Legal Aspects of Contracting (3)

Online

GO1 (82536) 9040

ASCM 628 Contract Pricing and Negotiations (3)

Online

GO1 (82537) 9040

ASCM 629 Strategic Purchasing and Logistics (3)

Online

GO1 (82538) 9040

ASCM 630 Commercial Transactions in a Technological Environment: Law, Management, and Technology (3)

Online

GO1 (82547) 9040

ASCM 631 Integrative Supply Chain Management (3)

Online

GO1 (82545) 9040

ASCM 632 Contemporary Logistics (3)

Online

GO1 (82543) 9040

ASCM 650 Legal Aspects of Contracting and Commercial Transactions (6)

Online

GO1 (82539) 9040

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

▼ Continuing students will be registered for AMBA 620–670 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

BIFS

BIFS 613 Statistical Processes for Biotechnology (3)

Online
G01 (82825) 9040

BIFS 614 Data Structures and Algorithms (3)

Online
G01 (82826) 9040

BIFS 617 Advanced Bioinformatics (3)

Online
G01 (82827) 9040

BIFS 618 Java for Biotechnology Applications (3)

Online
G01 (82828) 9040
Shady Grove
USS (84498) 5121 Tu 7–10 p.m.

BIFS 619 Gene Expression Data Analysis (3)

Online
G01 (82829) 9040

BIOT

BIOT 601 Molecular Biology for Business Managers (3)

Online
G01 (82831) 9040
Shady Grove
USS (84497) 5161 Sa 9 a.m.–12 p.m.

BIOT 630 Introduction to Bioinformatics (3)

Online
G01 (82833) 9040
G02 (82836) 9080
Shady Grove
USS (82832) 5121 Tu 7–10 p.m.

BIOT 640 Societal Issues in Biotechnology (3)

Online
G01 (82837) 9040

BIOT 643 Techniques of Biotechnology (3)

Online
G01 (82843) 9040
Shady Grove
USS (82841) 5121 Tu 7–10 p.m.

BIOT 645 Bioprocessing and the Business of Biotechnology (3)

Online
G01 (82846) 9040

BSBD

BSBD 640 Agents of Bioterrorism (3)

Online
G01 (82848) 9040

BSBD 641 Biosecurity and Bioterrorism (3)

Online
G01 (82849) 9040

BSBD 642 Advanced Biosecurity and Bioterrorism (3)

Online
G01 (82851) 9040

BSBD 643 Strategies for Interagency Cooperation, Verification, and Global Countermeasures in Biodefense (6)

Online
G01 (85679) 9040

BTMN

BTMN 632 Commercializing Biotechnology in Early-Stage Ventures (3)

Online
G01 (82852) 9040

BTMN 634 Selection and Evaluation of Biotechnology Projects (3)

Online
G01 (82854) 9040

BTMN 636 Biotechnology and the Regulatory Environment (3)

Online
G01 (82855) 9040

BTMN 670 Capstone in Biotechnology (3)

Online
G01 (82856) 9040

CIOC

CIOC 610 The Strategic Management of Technology (6) ☆

Online
UX1 9016

CJMS

CJMS 600 Critical Analysis of the Criminal Justice System (3)

Online
G01 (82553) 9040

CJMS 610 Perspectives in Law Enforcement Management (3)

Online
G01 (82552) 9040

CJMS 620 Issues in Correctional Administration (3)

Online
G01 (82556) 9040

CJMS 630 Seminar in Security Management (3)

Online
G01 (82557) 9040

CJMS 640 Criminal Justice Intelligence Systems and Approaches (3)

Online
G01 (82558) 9040

CJMS 650 Legal Aspects within the Criminal Justice System (3)

Online
G01 (82559) 9040

CJMS 660 Issues in Criminal Justice Leadership (3)

Online
G01 (85650) 9040

CMBA

CMBA 610 The Role of Managers in Organizations (4.5) ☆

Online
CM1 9040

CMBA 620 Legal and Ethical Issues in Business (4.5) ☆

Online
CM2 9040

CMBA 630 Leading People and Groups in the Workplace (4.5) ☆

Online
CM3 9040

CMBA 690 Business Practicum Part 1 (2) ☆

Online
CP1 9040

COMM

COMM 600 Academic Writing for Graduate Students (3)

Online
G01 (83337) 9040
G02 (83341) 9080
College Park
USS (83335) 1111 M 7–10 p.m.
USS (83336) 1141 Th 7–10 p.m.

☆ Students in the one-year MBA and CIO certificate programs must register through Business and Executive Programs.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

CSEC

CSEC 610 Cyberspace and Cybersecurity (6)

Online

GO1	(83141)	9040
GO2	(83158)	9080

CSEC 620 Human Aspects in Cybersecurity: Ethics, Legal Issues, and Psychology (6)

Online

GO1	(83166)	9040
GO2	(83183)	9080

CSEC 630 Prevention and Protection Strategies in Cybersecurity (6)

Online

GO1	(83189)	9040
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CSEC 635 National Cybersecurity Policy and Law (6)

Online

GO1	(83203)	9040
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CSEC 640 Monitoring, Auditing, Intrusion Detection, Intrusion Prevention, and Penetration Testing (6)

Online

GO1	(83205)	9040
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CSEC 645 Enterprise Cybersecurity Policy (6)

Online

GO1	(83218)	9040
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DBST

DBST 651 Relational Database Systems (3)

Online

GO1	(82961)	9040
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College Park

USS	(82959)	1111	M	7–10 p.m.
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Shady Grove

USS	(82960)	5131	W	7–10 p.m.
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DBST 652 Advanced Relational/Object-Relational Database Systems (3)

Online

GO1	(82963)	9040
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DBST 663 Distributed Database Management Systems (3)

Online

GO1	(82964)	9040
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DBST 665 Data Warehouse Technologies (3)

Online

GO1	(82965)	9040
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DBST 667 Data Mining (3)

Online

GO1	(82966)	9040
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DBST 668 Database Security (3)

Online

GO1	(82967)	9040
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DBST 670 Database Systems Administration (3)

Online

GO1	(82968)	9040
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DEPM

DEPM 625 Distance Education, Globalization, and Development (3)

Online

GO1	(84813)	9040
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DETC

DETC 630 Emerging Technology Trends and Issues in Distance Education and E-Learning (3)

Online

GO1	(84812)	9040
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DETT

DETT 607 Instructional Design and Course Development in Distance Education and E-Learning (3)

Online

GO1	(84811)	9040
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DETT 621 Training at a Distance (3)

Online

GO1	(84814)	9040
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DMBA

DMBA 610 Ethical Leadership in Organizations and Society (6) ▼

Online

GO1	(82376)	9040
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DMBA 620 Effective Financial and Operational Decision Making (6) ▼

Online

GO1	9040
GO1	9041
GO1	9042
GO1	9043
GO1	9044
GO1	9045

DMBA 630 Marketing and Strategy Management in the Global Marketplace (6) ▼

Online

GO1	9040
GO1	9041
GO1	9042
GO1	9043
GO1	9044
GO1	9045
GO1	9046
GO1	9047

DMCC

DMCC 800 Foundations of Management Theory and Strategic Thinking (6)

Online

UDM	9050
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DMCC 810 Leadership and Change (6)

Online

UDM	(83377)	9050
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DMCC 821 Higher Education Policy (6)

Online

UDM	(82424)	9050
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DMCC 841 Institutional Assessment in the Community College Environment (6)

Online

UDM	(83330)	9050
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DMGT

DMGT 600 Foundations of Doctoral Studies (3)

Online

UDM	(82403)	9040
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DMGT 791 Dissertation Research: Proposal (3)

Online

UDM	(82399)	9040
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DMGT 792 Dissertation Research: Stakeholder Paper (3)

Online

UDM	(82400)	9040
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DMGT 793 Dissertation Research (3–6)

Online

UDM	(82401)	9040
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DMGT 799 Dissertation Research (1)

Online

UDM	(82405)	9040
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DMGT 800 Foundations of Management Theory and Strategic Thinking (6)

Online

UDM	(82395)	9040
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▼ Continuing students will be registered for DMBA 620 and 630 by Business and Executive Programs. Returning MBA students should contact Graduate Advising at 800-888-UMUC to re-enroll.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

DMGT 810 Leadership and Change (6)

Online

UDM (82396) 9040

DMGT 830 Research Methods and Design (6)

Online

UDM (82408) 9040
UDM (82412) 9041
UDM (82418) 9042

DMGT 835 Research Methods II (6)

Online

UDM (82413) 9040

DMGT 845 Global Business (6)

Online

UDM (83332) 9040

DMGT 850 Innovation and Sustainable Development (6)

Online

UDM (82423) 9040

DMGT 890 Dissertation Part I (4)

Online

UDM (82414) 9040
UDM (82415) 9041
UDM (82417) 9042
UDM (82422) 9050

DMGT 891 Dissertation Part II (4)

Online

UDM (82397) 9040
UDM (82416) 9041
UDM (83328) 9050

DMGT 892 Dissertation Part III (4)

Online

UDM (82398) 9040

DMGT 899 Continuing Registration (1)

Online

UDM (82406) 9040

EBUS

EBUS 650 E-Development and Management (3)

Online

GO1 (82858) 9040

EBUS 660 E-Business Economics (3)

Online

GO1 (82859) 9040

EBUS 670 Capstone Course in E-Business (3)

Online

GO1 (82860) 9040

EDRS

EDRS 600 Reading in the Secondary Content Areas I (3)

Online

GO1 (83221) 9040

EDRS 610 Reading and Multiple Literacies (6) ♦

Online

GO1 (83225) 9040

EDRS 625 Instruction of Reading (3)

Online

GO1 (83222) 9040

EDRS 630 Assessment for Reading Instruction (3)

Online

GO1 (83223) 9040

EDRS 635 Materials for Reading (3)

Online

GO1 (83224) 9040

EDTC

EDTC 600 Foundations of Technology in Teaching and Learning (3)

Online

CC1 (83226) 9040
GO2 (83230) 9080

EDTC 605 Teaching Information and Media Literacies in the Digital World (3)

Online

GO1 (83231) 9040

EDTC 610 Web-Based Teaching and Learning: Design and Pedagogy (3)

Online

GO1 (83234) 9040

EDTC 615 Using Technology for Instructional Improvement: Research, Data, and Best Practices (3)

Online

GO1 (83236) 9040

EDTC 620 Technology in K–12 Education: Synchronous, Asynchronous, and Multimedia Technologies (3)

Online

GO1 (83238) 9040

EDTC 625 Hardware and Software in Instructional Development (3)

Online

GO1 (83241) 9040

EDTC 630 Administration of Technology Initiatives: Planning, Budgeting, and Evaluation (3)

Online

GO1 (83243) 9040

EDTC 640 Leading Technology Change in Schools (3)

Online

GO1 (83244) 9040

EDTC 645 Integration of Technology: Global Perspectives (3)

Online

GO1 (83246) 9040

EDTC 650 Teaching and Learning in K–12 Virtual Schools (3)

Online

GO1 (83248) 9040

EDTC 670 Integrative Capstone Project (3)

Online

GO1 (83250) 9040

EDTP

EDTP 600 Professional Fundamentals of Teaching and Learning (6)

Online

GO1 (83252) 9040

EDTP 635 Adolescent Development and Learning Needs (6)

Online

GO1 (83254) 9040

EDTP 645 Subject Methods and Assessment (6)

Online

GO1 (83256) 9040

EDTP 645 Subject Methods and Assessment (6)

Online

GO1 (83256) 9040

EDTP 650 Professional Internship and Seminar (6)

Online

FTS (85137) 9040

EMAN

EMAN 600 Comprehensive Crisis and Emergency Management (3)

Online

GO1 (82861) 9040

♦ For MAT students only.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

EMAN 610 Hazard Risk and Vulnerability Assessment (3)*Online*

G01 (82969) 9040

EMBA**EMBA 650 Managing Business Operations in a Global Environment (6) ****Adelphi/Online Hybrid **

UX1 1122 Sa 8:30 a.m.–5 p.m.

EMBA 670 Business Development Strategy and Capstone Project (6)*Adelphi/Online Hybrid **

UX1 1121 Sa 8:30 a.m.–5 p.m.

ENVM**ENVM 641 Environmental Auditing (3) ****Online*

G01 (82862) 9040

ENVM 643 Environmental Communications and Reporting (3)*Online*

G01 (82864) 9040

ENVM 644 New Technologies in Environmental Management (3)*Online*

G01 (85689) 9040

ENVM 646 Environmental/Energy Law and Policy Development (3)*Online*

G01 (82866) 9040

ENVM 647 Environmental Risk Assessment (3)*Online*

G01 (82868) 9040

ENVM 648 Fundamentals of Environmental Systems (3)*Online*

G01 (82870) 9040

ENVM 649 Principles of Waste Management and Pollution Control (3)*Online*

G01 (82872) 9040

ENVM 650 Land and Water Resource Management (3)*Online*

G01 (82876) 9040

ENVM 651 Watershed Planning Management (3)*Online*

G01 (82877) 9040

ENVM 652 Principles of Air Quality Management (3)*Online*

G01 (82879) 9040

ENVM 653 Land Use Management (3)*Online*

G01 (82881) 9040

ENVM 670 Seminar in Environmental Management (3)*Online*

G01 (82883) 9040

FIN**FIN 610 Financial Management in Organizations (3)***Online*G01 (82561) 9040
G02 (82588) 9080**FIN 615 Financial Analysis and Modeling (3)***Online*

G01 (82562) 9040

FIN 620 Long-Term Financial Management (3)*Online*

G01 (82564) 9040

FIN 630 Investment Valuation (3)*Online*

G01 (82566) 9040

FIN 640 Multinational Financial Management (3)*Online*

G01 (82568) 9040

FIN 645 Behavioral Finance (3)*Online*

G01 (82570) 9040

FIN 660 Strategic Financial Management (3)*Online*

G01 (82571) 9040

HAIN**HAIN 650 Research Methods for Health Care Managers (3)***Online*

G02 (82463) 9080

HAIN 655 Health Data Management (3)*Online*

G01 (82464) 9040

HAIN 661 The Application of Information Technology in Health Care Administration (3)*Online*

G01 (82465) 9040

HAIN 670 Health Administration Informatics Capstone (3)*Online*

G01 (82462) 9040

HCAD**HCAD 600 Introduction to Health Care Administration (3)***Online*G01 (82467) 9040
G02 (82471) 9080*Adelphi*

USS (82466) 1141 Th 7–10 p.m.

HCAD 610 Information Technology for Health Care Administration (3)*Online*

G01 (82473) 9040

Shady Grove

USS (82472) 5121 Tu 7–10 p.m.

HCAD 620 The U.S. Health Care System (3)*Online*

G01 (82477) 9040

HCAD 630 Public Health Administration (3)*Online*

G01 (82487) 9040

HCAD 635 Long-Term Care Administration (3)*Online*

G01 (82482) 9040

HCAD 640 Financial Management for Health Care Organizations (3)*Online*

G01 (82484) 9040

HCAD 650 Legal Aspects of Health Care Administration (3)*Online*

G01 (82479) 9040

HCAD 660 Health Care Institutional Organization and Management (3)*Online*

G01 (82481) 9040

* Students in Executive Programs must register through Business and Executive Programs.

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

HCAD 670 Health Care Administration Capstone (3)

Online
GO1 (82483) 9040

HRMD

HRMD 610 Issues and Practices in Human Resource Management (3)

Online
GO1 (82595) 9040
*College Park/Online Hybrid **
USS (82624) 1121 Tu 7–10 p.m.

HRMD 620 Employee and Labor Relations (3)

Online
GO1 (82593) 9040

HRMD 630 Recruitment and Selection (3)

Online
GO1 (82602) 9040

HRMD 640 Job Analysis, Assessment, and Compensation (3)

Online
GO1 (82598) 9040

HRMD 650 Organizational Development and Change (3)

Online
GO1 (82600) 9040

HRMD 651 Current Perspectives in Training and Development (3)

Online
GO1 (82601) 9040

HRMD 665 Managing Virtual and Global Teams (3)

Online
GO1 (82618) 9040

HSMN

HSMN 610 Concepts in Homeland Security (3)

Online
GO1 (82972) 9040
GO2 (82976) 9080

HSMN 620 Physical Security (3)

Online
GO1 (82978) 9040

HSMN 630 Business Continuity: Disaster Recovery, Planning, and Response (3)

Online
GO1 (82982) 9040

HSMN 640 Energy Infrastructure Management and Security (3)

Online
GO1 (82970) 9040

HSMN 670 Seminar in Homeland Security (3)

Online
GO1 (82985) 9040

IMAN

IMAN 601 Strategic Management in a Global Environment (3)

Online
GO1 (82629) 9040

IMAN 615 Strategic Investment and Partnering (3)

Online
GO1 (82633) 9040

IMAN 625 International Trade and Economic Policy (3)

Online
GO1 (82631) 9040

IMAN 635 Managing Country Risk (3)

Online
GO1 (82635) 9040

IMAN 670 Managing Overseas Operations (3)

Online
GO1 (82632) 9040

IMAT

IMAT 637 IT Acquisitions Management (3)

Online
GO1 (82987) 9040

IMAT 639 Internet Multimedia Applications (3)

Online
GO1 (82990) 9040

IMAT 670 Contemporary Topics in Informatics (3)

Online
GO1 (82992) 9040

INFA

INFA 610 Computer Security, Software Assurance, Hardware Assurance, and Security Management (3)

Online
GO1 (83388) 9040
GO2 (83393) 9080
College Park
USS (83382) 1141 Th 7–10 p.m.
Shady Grove
USS (83381) 5111 M 7–10 p.m.

INFA 620 Network and Internet Security (3)

Online
GO1 (83395) 9040
Largo
USS (83383) 6221 Tu 7–10 p.m.

INFA 630 Intrusion Detection and Intrusion Prevention (3)

Online
GO1 (83399) 9040
Largo
USS (83384) 6231 W 7–10 p.m.

INFA 640 Cryptology and Data Protection (3)

Online
GO1 (83402) 9040
College Park
USS (83385) 1111 M 7–10 p.m.

INFA 650 Computer Forensics (3)

Online
GO1 (83404) 9040
GO2 (83406) 9080
Largo
USS (83386) 6241 Th 7–10 p.m.

INFA 660 Security Policy, Ethics, and the Legal Environment (3)

Online
GO1 (83407) 9040
College Park
USS (83387) 1141 Th 7–10 p.m.

INFA 670 Information Assurance Capstone (3)

Online
GO1 (83410) 9040

INMS

INMS 600 Managing Intelligence Activities (3)

Online
GO1 (82638) 9040

INMS 610 Intelligence Collection: Sources and Challenges (3)

Online
GO1 (82639) 9040

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

INMS 620 Intelligence Analysis: Consumers, Uses, and Issues (3)*Online*

GO1 (82640) 9040

INMS 630 Espionage and Counterintelligence (3)*Online*

GO1 (82641) 9040

INMS 640 Intelligence Led Enforcement (3)*Online*

GO1 (82642) 9040

ISAS**ISAS 600 Information Systems for Managers (3)***Online*

GO1 (83002) 9040

ISAS 610 Information Systems Management and Integration (3)*Online*

GO1 (83005) 9040

ISAS 620 Information Systems Sourcing Management (3)*Online*

GO1 (83009) 9040

ISAS 630 Systems Analysis and Design (3)*Online*

GO1 (83011) 9040

ISAS 640 Decision Support Systems and Expert Systems (3)*Online*

GO1 (83013) 9040

ISAS 650 Information Technology, the CIO, and Organizational Transformation (3)*Online*

GO1 (83015) 9040

ITEC**ITEC 610 Information Technology Foundations (3)***Online*GO1 (83021) 9040
GO2 (83032) 9080**College Park**

USS (83017) 1121 Tu 7–10 p.m.

Dorsey Station

USS (83020) 7631 W 7–10 p.m.

Shady Grove

USS (83019) 5111 M 7–10 p.m.

ITEC 620 Information Technology Infrastructure (3)*Online*GO1 (83043) 9040
GO2 (83054) 9080**College Park**USS (83039) 1131 W 7–10 p.m.
USS (83041) 1141 Th 7–10 p.m.**Shady Grove**

USS (83042) 5121 Tu 7–10 p.m.

ITEC 630 Information Systems Analysis, Modeling, and Design (3)*Online*

GO1 (83062) 9040

College Park

USS (83061) 1131 W 7–10 p.m.

ITEC 640 Information Technology Project Management (3)*Online*GO1 (83040) 9040
GO2 (83107) 9080**MGMT****MGMT 610 Organizational Theory (3)***Online*GO1 (82643) 9040
GO2 (82694) 9080**Adelphi**

USS (82734) 1121 Tu 7–10 p.m.

Adelphi/Online Hybrid *

USS (82753) 1141 Th 7–10 p.m.

College Park/Online Hybrid *USS (82733) 1111 M 7–10 p.m.
USS (82745) 1131 W 7–10 p.m.**Shady Grove/Online Hybrid ***

USS (82735) 5141 Th 7–10 p.m.

Waldorf/Online Hybrid *

USS (82744) 5041 Th 7–10 p.m.

MGMT 615 Intercultural Communication and Leadership (3)*Online*GO1 (82672) 9040
GO2 (82698) 9080**College Park/Online Hybrid ***USS (85656) 1111 M 7–10 p.m.
USS (82758) 1121 Tu 7–10 p.m.
USS (82752) 1131 W 7–10 p.m.
USS (82736) 1141 Th 7–10 p.m.**MGMT 630 Organizational Theory and Behavior (6)***Online*GO1 (82680) 9040
GO2 (82702) 9080**College Park/Online Hybrid ***USS (82746) 1111 M 7–10 p.m.
USS (82737) 1131 W 7–10 p.m.**MGMT 640 Financial Decision Making for Managers (3)***Online*GO1 (82652) 9040
GO2 (82708) 9080**College Park/Online Hybrid ***USS (82738) 1111 M 7–10 p.m.
USS (82777) 1121 Tu 7–10 p.m.
USS (82747) 1131 W 7–10 p.m.
USS (82749) 1151 F 7–10 p.m.**Shady Grove/Online Hybrid ***

USS (82739) 5121 Tu 7–10 p.m.

MGMT 650 Statistics for Managerial Decision Making (3)*Online*GO1 (82659) 9040
GO2 (82704) 9080**College Park**USS (82756) 1131 W 7–10 p.m.
USS (82740) 1141 Th 7–10 p.m.**College Park/Online Hybrid ***USS (82755) 1121 Tu 7–10 p.m.
USS (85684) 1131 W 7–10 p.m.**Dorsey Station/Online Hybrid ***

USS (82742) 7641 Th 7–10 p.m.

Shady Grove/Online Hybrid *

USS (82757) 5131 W 7–10 p.m.

Waldorf/Online Hybrid *

USS (82741) 5021 Tu 7–10 p.m.

MGMT 670 Strategic Management Capstone (3)*Online*GO1 (82667) 9040
GO2 (82761) 9080**Adelphi**USS (82743) 1111 M 7–10 p.m.
USS (82732) 1131 W 7–10 p.m.**MRKT****MRKT 600 Marketing Management (3)***Online*

GO1 (82794) 9040

MRKT 601 Legal and Ethical Issues in Global Communications (3)*Online*

GO1 (82796) 9040

* Hybrid courses are offered with approximately every other session on-site and the remaining sessions online.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

COURSE SCHEDULE

MRKT 602 Consumer Behavior (3)

Online

G01 (82798) 9040

MRKT 603 Brand Management (3)

Online

G01 (82799) 9040

MRKT 604 Marketing Intelligence and Research Systems (3)

Online

G01 (82800) 9040

MRKT 605 International Marketing Management (3)

Online

G01 (82801) 9040

MRKT 606 Integrated Direct Marketing (3)

Online

G01 (82802) 9040

MRKT 620 Marketing Principles, Regulation, and Ethical Issues (6)

Online

G01 (82803) 9040

MSAF

MSAF 670 Accounting and Financial Management Capstone (3)

Online

G01 (82805) 9040

MSFS

MSFS 670 Financial Management and Information Systems Capstone (3)

Online

G01 (82808) 9040

NPMN

NPMN 600 Nonprofit and Association Organizations and Issues (3)

Online

G01 (82809) 9040

NPMN 610 Nonprofit and Association Law and Governance (3)

Online

G01 (82810) 9040

NPMN 620 Nonprofit and Association Financial Management (3)

Online

G01 (82811) 9040

NPMN 640 Marketing, Development, and Public Relations in Nonprofit Organizations and Associations (3)

Online

G01 (82812) 9040

NPMN 650 Fundamentals of Association Management (3)

Online

G01 (82813) 9040

NPMN 655 Process and Outcome Evaluation for Nonprofit Organizations (3)

Online

G01 (82814) 9040

NPMN 660 Strategic Management in Nonprofit Organizations and Associations (3)

Online

G01 (82815) 9040

OMDE

OMDE 601 Foundations of Distance Education and E-Learning (3)

Online

G01 (83257) 9040

OMDE 603 Technology in Distance Education and E-Learning (3)

Online

G01 (83259) 9040

OMDE 606 Costs and Economics of Distance Education and E-Learning (3)

Online

G01 (83261) 9040

OMDE 608 Learner Support in Distance Education and Training (3)

Online

G01 (83262) 9040

OMDE 610 Teaching and Learning in Online Distance Education (3)

Online

G01 (83263) 9040

OMDE 670 Portfolio and Research Project in Distance Education and E-Learning (3)

Online

G01 (83265) 9040

PMAN

PMAN 600 Project Management: Foundations and Advanced Methods (6)

Online

G01 (82884) 9040

PMAN 634 Foundations of Project Management (3)

Online

G01 (82889) 9040
G02 (82895) 9080

Shady Grove

USS (82887) 5111 M 7–10 p.m.
USS (82888) 5141 Th 7–10 p.m.

PMAN 637 Project Risk Management (3)

Online

G01 (82899) 9040
G02 (82903) 9080

Shady Grove

USS (82898) 5161 Sa 9 a.m.–12 noon

PMAN 638 Project Communications Management (3)

Online

G01 (82906) 9040
G02 (82910) 9080

PMAN 639 Project Quality Management (3)

Online

G01 (82913) 9040

PMAN 641 Project Procurement Management (3)

Online

G01 (82919) 9040

PMAN 650 Financial and Strategic Management of Projects (3)

Online

G01 (82924) 9040

PMAN 670 Advanced Project Methods (3) ■

Online

G01 (82929) 9040

PRPA

PRPA 601 Public Relations Theory and Practice (3)

Online

G01 (82816) 9040

PRPA 602 Public Relations Techniques (3)

Online

G01 (82817) 9040

PRPA 610 Crisis Communication Management (3)

Online

G01 (82818) 9040

PRPA 620 Global Public Relations (3)

Online

G01 (82819) 9040

■ Use of a PC required.

Course descriptions are available on the Web at www.umuc.edu/grad/courses.

PRPA 650 Public Relations Campaigns (3)*Online*

G01 (82820) 9040

SWEN**SWEN 603 Systems Engineering (3)***Online*

G01 (83111) 9040

SWEN 645 System and Software Standards and Requirements (3)*Online*

G01 (83113) 9040

SWEN 646 Software Design and Implementation (3)*Online*

G01 (83115) 9040

SWEN 647 Software Verification and Validation (3)*Online*

G01 (83116) 9040

SWEN 648 Software Maintenance (3)*Online*

G01 (83117) 9040

SWEN 651 Usability Engineering (3)*Online*

G01 (83118) 9040

SWEN 670 Software Engineering Project (3)*Online*

G01 (83120) 9040

TLMN**TLMN 602 Telecommunications Industry: Structure and Environment (3)***Online*

G01 (83121) 9040

TLMN 623 Telecommunications Networks (3)*Online*

G01 (83123) 9040

TLMN 630 Satellite Communication Systems (3)*Online*

G01 (83125) 9040

TLMN 641 Network Management and Design (3)*Online*

G01 (83126) 9040

TLMN 645 Wireless Telecommunications Systems (3)*Online*

G01 (83128) 9040

TLMN 670 Capstone Course in Telecommunications (3)*Online*

G01 (83130) 9040

TMAN**TMAN 600 Foundations of Management and Technology (6)***Online*G01 (82935) 9040
G02 (82936) 9080**TMAN 611 Principles of Technology Management (3)***Online*G01 (82937) 9040
G02 (82940) 9080**TMAN 614 Strategic Management of Technology and Innovation (3)***Online*

G01 (82941) 9040

TMAN 625 Economics and Financial Analysis for Technology Managers (3)*Online*

G01 (82945) 9040

College Park/Online Hybrid

USS (82943) 1111 M 7–10 p.m.

Shady Grove/Online Hybrid

USS (82944) 5131 W 7–10 p.m.

TMAN 632 Organizational Performance Management (3)*Online*

G01 (82953) 9040

TMAN 633 Managing People in Technology-Based Organizations (3)*Online*

G01 (82955) 9040

TMAN 680 Managing Strategy and Performance in Technology-Based Organizations (6)*Online*

G01 (82957) 9040

UCSP**UCSP 601 Graduate Writing Basics (0)***Online*G01 (85711) 9040
Class meets September 6–November 27.
G02 (82788) 9080
Class meets September 26–December 18.**UCSP 611 Introduction to Graduate Library Research Skills (0)***Online*GU1 (83266) 9001
Class meets August 22–September 25.
GU2 (83285) 9030
Class meets September 6–October 9.
GU3 (83302) 9050
Class meets September 26–October 30.
GU4 (83313) 9070
Class meets November 7–December 11.**UCSP 620 Financial Accounting (0)***Online*FTS (82789) 9040
Class meets September 6–October 31.**UCSP 621 Economics (0)***Online*FTS (82791) 9040
Class meets September 6–October 31.**UCSP 630 Introduction to Research Methods (0)***Online*FTS (82792) 9040
Class meets September 6–October 31.

CONTACT INFORMATION

Looking for answers or assistance? UMUC personnel can help you keep your studies on track—whether you need to find the right course for your program or you want to use academic or student services. The people and offices you need to reach are listed below.

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Andrew J. Cavanaugh
acavanaugh@umuc.edu
240-684-2890

COURSE MANAGER, UCSP 611 INTRODUCTION TO GRADUATE LIBRARY RESEARCH SKILLS

Julie Arnold Lietzau, MLS
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240-684-2023

UMUC Graduate Course Locations

Adelphi/College Park

3501 University Boulevard East
Adelphi, MD 20783
800-888-UMUC

Dorsey Station

6865 Deerpath Road
Elkridge, MD 21075
443-459-3500

Largo

1616 McCormick Drive
Largo, MD 20774
800-888-UMUC

Shady Grove

9636 Gudelsky Drive
Rockville, MD 20850
301-738-6090

Waldorf Center for Higher Education

3261 Old Washington Road
Waldorf, MD 20602
301-632-2900

See inside back cover for complete site
listing. For hours and directions, visit
www.umuc.edu/locate.

REGISTRATION INSTRUCTIONS

Registering at UMUC is easy, no matter which option you choose. You may register for your courses online or by phone or fill out the registration form on the following page and follow the instructions below to register by mail or fax.

Detailed information on the various ways to register—online via MyUMUC, by mail or fax, or on-site—can be found online at www.umuc.edu/register.

A form is provided on the following page for those who prefer to mail or fax in their registration. (*Please note:* Online registrations are processed and confirmed immediately; mail and fax registrations require manual processing.)

You may register by fax or mail if

- You have already been admitted to UMUC as a graduate student.
- You are a new student who meets the UMUC admission criteria and has submitted an Application for Admission (available at <https://my.umuc.edu>) with the \$50 application fee.
- All of your financial aid awards are enclosed or have already been confirmed.

You may not register by fax or mail if you are a financial aid applicant without an award letter or a GSL disclosure state-

ment—unless your own payment accompanies the registration form.

Instructions

1. Complete the registration form, using black ink and printing legibly.
2. Compute the amount due for tuition and fees. (Refer to p. 6 of this schedule or see www.umuc.edu/tuition.)
3. Be sure to meet the deadlines listed under Important Dates on p. 2 in this schedule.
4. Either fax your registration to 240-684-2151 or mail it to the Registrar's Office—Registration, University of Maryland University College, 3501 University Boulevard East, Adelphi, MD 20783-8075 USA. Fax registrations require that you already be admitted and that you pay by credit card.

UMUC will mail you a statement of your account.

Schedule Adjustment

After your registration has been processed, you may make changes online. To do so, access MyUMUC at <https://my.umuc.edu>.

The Waiting List

If a course is already full at the time of registration, you have the option of placing your name on a waiting list for that class. For information on how the wait list works, visit www.umuc.edu/register. To check on course availability and see if new sections have been added, visit the MyUMUC student portal at <https://my.umuc.edu>.

Army Students

To make use of military tuition assistance, Army students must register online via www.GoArmyEd.com. For more information, contact your advisor.

Withdrawals or Dropped Courses

Official withdrawal from a class must occur before 65 percent of the class has been completed. Exact deadlines are provided online at www.umuc.edu/withdrawals. For information on how to withdraw from a class, visit www.umuc.edu/register. (*Note: PDF updated 8/31/2011.*)

Please note: UMUC can honor only withdrawal requests actually received. Failure to withdraw in the required manner may result in the forfeiture of any refund and may result in a failing grade.

Stopping payment on checks for registration fees or not paying at registration does not constitute an official withdrawal or relieve you of your financial obligation to UMUC. Never attending or ceasing to attend classes does not constitute a withdrawal.

Other Forms

The following forms can be completed and submitted online through MyUMUC (<https://my.umuc.edu>). If you are not yet enrolled at UMUC, click on the Prospective Student tab at the top of the page.

- Application for Admission
- Financial Aid: FAFSA
- Registration
- Application for Diploma



☐ Mr. ☐ Ms. ☐ Check if this is a new address

First name	Middle initial
------------	----------------

Present address

State Zip code

Current e-mail address

Month
Day
Year

☐ I have previously registered for the fall 2011 session.

☐ I am a new student; my admission application is also enclosed.

You are responsible for checking to make sure you have the necessary prerequisites for a course and that the course does not duplicate any other course you have taken. **You must list ALL information requested below.** Refer to the Key to Course Listing for guidance. Example:

ALTERNATE COURSE CHOICE

* Leave blank if you want standard A, B, C, F grading options; otherwise, indicate audit (AU). Courses required for degree-seeking students may not be taken as an audit.

FOR OFFICE USE ONLY					
PREFIX	COLLEGE	CODE	ID	VS	BC
<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
					DATE
					<input type="text"/>
					INITIALS
					<input type="text"/>

Enclose this form with payment by mail or fax to 240-684-2151 by registration deadline.

NOTES

[illegible]

[illegible]

Expand Your Social Circle

Be a part of our social communities on Facebook, Twitter, YouTube, Flickr, and more. Join us at www.experienceumuc.com.

ExperienceUMUC.com



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UMUC is committed to ensuring that all individuals have equal access to programs, facilities, admission, and employment without regard to personal characteristics not related to ability, performance, or qualifications as determined by UMUC and/or University System of Maryland policy or by federal, state, or local authorities, in accordance with UMUC Policy 40.30 Policy and Procedures on Affirmative Action, Equal Opportunity, and Sexual Harassment (www.umuc.edu/policy/admin04030.shtml). UMUC does not discriminate against or harass any person because of race, religion, color, creed, gender, marital status, age, national origin, ancestry, political affiliation, mental or physical disability, sexual orientation, or veteran status (including Vietnam-era veterans). All inquiries regarding UMUC's Nondiscrimination Statement or compliance with applicable statutes and regulations should be directed to the director of Diversity Initiatives, Office of the President, UMUC, 3501 University Boulevard East, Adelphi, MD 20783-8000 (phone 800-888-UMUC, ext. 7940).

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UMUC is a constituent institution of the University System of Maryland.

Academic Calendar

FALL 2011

Standard (on-site) September 6–November 27

Online session 1 September 6–November 27

Online session 2* September 26–December 18

MBA session October 5–December 13

**CMBA (one-year MBA)
session 1** August 22–September 25

CMBA session 2 October 3–November 6

CMBA session 3 November 14–December 18

CMBA practicum October 3–December 18

Doctoral session September 12–December 12

Executive session October 5–December 13

** Only first courses in a limited number of programs
will be available in online session 2.*

Questions? Contact an
advisor at 800-888-UMUC (8682)
or gradinfo@umuc.edu.



University of Maryland University College

*Graduate School of Management and Technology
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www.papercalculator.org.